



## Agenda

# Building Tomorrow: Innovative & Collaborative Solutions

February 2-5, 2026 / Renaissance Orlando at SeaWorld

## Monday, February 02

8:00-5:00	Registration/Information
10:00-3:30	Exhibits Open
10:00-12:00	Sprint Teams
1:00-1:10	<b>Welcome &amp; Opening Remarks</b> <i>Greg Sizemore, CURT</i>
1:10-2:40	<b>"First Brood" – An Economic Update with Anirban Basu</b> <i>Dr. Anirban Basu, Chairman &amp; CEO, Sage Policy Group</i> Everyone is speculating about what 2026 will bring. After an incredibly active 2025, can the U.S. economy sustain its momentum, or will lingering economic uncertainty lead to the next recession? In this fast-paced, data-driven presentation, we will monitor the latest trends in employment, housing, commercial real estate, financial markets, and output. You can expect some surprises, perhaps an insight or two, and maybe even a few laughs as we characterize the present and predict the future.
2:40-3:10	Networking / Exhibits / Refreshments
3:10-4:10	<b>Built to Evolve: Top Trends Shaping the Construction Industry</b> <i>Matt Gierke, Principal, FMI Corporation</i> Receive the 2026 Industry Outlook and dive into the dynamic forces reshaping our sector. The outlook will encompass an examination of the overall industry forecast, market opportunities, and regional trends. We'll also provide an overview of the industry challenges companies are facing and what the best-in-class are doing to address them in their businesses in 2026. Learning Objectives: <ol style="list-style-type: none"><li>1. <b>Identify key trends and policy shifts</b> shaping the industry and evaluate their potential impact on business strategy.</li><li>2. <b>Interpret economic forecasts</b> relevant to the sector and apply insights to enhance long-term planning and resilience.</li><li>3. <b>Develop strategic responses</b> to a rapidly changing industry to position your organization for sustained growth.</li></ol>
4:10-5:10	<b>The Future of Construction</b> <i>Sasha Reed, Sr. Director, Procore Technologies</i> The construction industry stands at the edge of unprecedented opportunity. AI, machine learning, robotics, augmented reality, and emerging technologies are no longer just possibilities - they are the catalysts for a smarter, safer, and more sustainable future. In 2025, Procore released the Future State of Construction report, presenting a point of view on how emerging technologies will reshape the way work gets done. This keynote will delve into key trends impacting the industry, including labor shortages, supply chain challenges, and digital transformation. Discover how automation, AI, and data-driven decision-making will shape the future of productivity, the workforce, design, and decision-making. Learning Objectives: <ol style="list-style-type: none"><li>1. Explore current and emerging trends impacting construction</li><li>2. Learn how technology relates to and impacts those trends</li><li>3. Understand how data-driven decision-making can support and drive project success</li><li>4. Explore how artificial intelligence is impacting the design and construction industry</li></ol>

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5:10-5:30	<b>Future Unlocked: First Look at CURT's New Digital Solution Platform</b> <i>Greg Sizemore, CURT</i>
5:30	Day One Wrap-Up
5:30-6:30	Exclusive Power Pre-Game: CURT's Women's Leadership Reception Cohort #3 and Cohort Alumni Only
6:30-8:30	Welcome Cocktail Party Exhibit Hall

## Tuesday, February 03

7:00-8:00	Networking Breakfast
7:00-3:30	Exhibits Open

8:00-8:15	<b>Safety/Lean Track Kickoff</b> <i>Herb Strong, HazTek Safety Management</i>	<b>Tech/AI Track Kickoff</b> <i>Brian Langhorst, Procore Technologies</i>
8:15-9:15	<b>Management of Change</b> <i>Herb Strong, HazTek Safety Management, Moderator</i> <i>Justin Murray, IRR</i> <i>Ryan Braasch, IPI</i> <i>Aaron Schoemaker, M.C. Dean</i> <i>Steve Ingle, Jacobs</i>  In a supply chain-driven environment where projects are expected to be delivered faster, there is still an expectation to maintain, hopefully improve, best-in-class safety performance year after year.  How can we ensure success when the industry's challenges aren't addressed at a macro level? Furthermore, in an environment where our confidence in trade partners' ability to effectively manage their own risk profiles is diminished due to a labor-and skills-deficient market. In this session, we will discuss how our CURT Owners and Contractors are tackling the Management of Change.	<b>Energy at the Speed of Growth – Powering our Future</b> <i>Jim Ellis, CURT</i> <i>Angela Skow, CNA</i> <i>Andy Browning, Duke Energy</i> <i>Loyd Patterson, IPI</i> <i>Marshall Williams, Newfront</i>  Power availability has become the single most significant constraint to capital project delivery and economic growth across capital-intensive industries. For owners in data centers, advanced manufacturing, semiconductors, life sciences, electrification, and infrastructure, projects today are no longer limited by capital, market demand, or construction capacity—but by the ability to secure timely, reliable power.  What was once a late-stage utility coordination effort now drives the earliest and most consequential owner decisions, including site selection, development sequencing, schedule certainty, risk exposure, and long-term competitiveness. At the same time, grid congestion, extended permitting timelines, constrained electrical supply chains, and decarbonization requirements are converging—creating challenges that traditional project delivery models were not designed to absorb.  This session brings together owner-relevant perspectives to explore how power planning, financing, and integration must evolve to meet accelerating demand for capacity, reliability, and resilience. Panelists will discuss emerging technologies, evolving risk and insurability

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		considerations, new delivery and partnership models, and the critical challenges owners must address over the next five to ten years to enable predictable execution and scalable growth.
9:15-10:00	<b>Eliminating the Eight Wastes</b> <i>John Moehnke, PIMSHQ</i> Collaborative data-management platforms, enhanced by AI, address longstanding construction inefficiencies by eliminating the Eight Wastes through streamlined information flow and better coordination among project partners. These systems reduce delays, rework, and safety risks by enabling real-time communication, automated documentation, predictive analytics, and consistent quality verification. Eliminating the Eight Wastes. By bridging fragmented technologies and preserving institutional knowledge, organizations gain measurable improvements in decision-making, workforce effectiveness, and overall project delivery.	<b>Practical Applications of AI in Construction Management</b> <i>Shane Hanson, IPI</i> As technology continues to reshape the construction industry, Artificial Intelligence (AI) is creating new opportunities to work smarter, faster, and more efficiently. In this session, Industrial Project Innovation (IPI) will share real-world examples of how AI is being integrated into construction management workflows today—not as a futuristic concept, but as a practical tool driving daily operations. The discussion will explore how AI interfaces are being developed across key software platforms to reduce friction and improve data flow across projects. The session will also highlight how IPI leverages AI to automate repetitive administrative tasks, streamline internal workflows, and free up teams to focus on higher-value work. Additionally, the presentation will outline IPI's approach to managing and monitoring AI use across the organization to ensure responsible, secure, and strategically aligned implementation.
10:00-10:30	Networking Break	Networking Break
10:30-11:15	<b>How a New Era of Construction Water Management Improves Worker Health &amp; Well Being</b> <i>Alan Pyle, Waterfleet</i> Construction sites typically focus water management on the build itself, overlooking essential human needs like drinking water, sanitation, and safety showers. Relying on outdated solutions such as Igloo coolers, bottled water, Port-a-Potties, and constant fluid hauling creates unnecessary health risks for workers. By prioritizing worker well-being early in the bid process, innovative water-management systems can improve health outcomes while advancing key sustainability goals.	<b>Using AI to Improve Asset-Centric Project Outcomes – Real World Examples You Can Use Today</b> <i>Nicholas Johnson, Kahua</i> <i>Hugh Seaton, Quantum Rise</i> <i>Brian Moore, Kahua</i> <i>Andy Jackson, IBM Maximo</i> <i>Brian Ellsworth, Mayo Clinic</i> Artificial intelligence has been an essential topic across industries for the past two years. However, most of the discussion has centered on its potential or the concerns it raises. This presentation will instead focus on real-world examples of how AI is successfully deployed today and the benefits realized across the entire project and asset lifecycle. You'll hear from a leading independent construction industry AI expert, two leading technology companies, and a construction owner on what is being deployed today with immediate impact on asset-centric project outcomes. And you'll get tips for how to

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		build your own company's AI strategy best.
11:15-12:00	<p><b>Lean Then, Now, and Next: 20 Years of Continuous Improvement</b>  <i>Julia De Rosi, Mortenson, Moderator</i>  <i>Klaus Lemke, Midion</i>  <i>John Matuska, Ruby + Associates</i>  <i>Rob Wagner, Procter &amp; Gamble</i></p> <p>This session looks back at two decades of Lean in the built environment; what has worked since 2007, what hasn't, and how priorities have shifted as projects, technology, and expectations have evolved. We'll explore how owners, designers, contractors, and researchers can better support one another to drive meaningful improvement rather than just chasing tools, apps, and tasks. Together, we'll examine whether Lean delivery has drifted from its core purpose—and outline how the industry can refocus on behaviors, alignment, and outcomes that truly advance performance.</p>	<p><b>Making Owner Knowledge AI-Ready: Previewing the CURT-iSPAI Pilot for Modularization and Safety</b>  <i>Trey Fleming, iSPAI</i></p> <p>This session provides an early look at the CURT-iSPAI collaboration and the March 2026 pilot modernizing Owners Blueprints for Modularization and Safety. Attendees will see how trusted owner knowledge is being made AI-ready and learn how members can participate while maintaining governance, attribution, and safety standards.</p>

12:00-1:00 Networking Lunch

1:15-1:30	<p><b>Workforce Track Kickoff</b>  <i>Andy Browning, Duke Energy</i></p>	<p><b>Risk/Modularization Track Kickoff</b>  <i>Angela Skow, CNA</i></p>
1:30-2:15	<p><b>Advancing Women in Construction</b>  <i>Gretchen Gagel, Women Thriving in Construction: A Global Institute</i>  <i>Steve Dora, Toyota</i>  <i>Kim Neuscheler, Turner Construction Company</i></p> <p>Today's labor shortages are driving greater interest in how we effectively attract, develop, and retain women in construction. The opportunity is considerable, given that most US construction trades have fewer than 3% women, and it begins at the top with the development and promotion of women at every level. This panel will explore how we as an industry step up our game to attract, develop, and retain more women.</p>	<p><b>Fleet Risk Management: Case Studies and Industry Insights for Success</b>  <i>Harry Storck, CNA</i>  <i>Andrew Stabnick, CNA</i></p> <p>This session will delve into how changes in litigation, such as nuclear verdicts and social inflation, affect the insurance industry. Attendees will learn about frequently litigated accident types and gain strategies to manage risk and reduce liability. Case studies from our risk control and legal experts will provide valuable insights to help you better understand your organization's exposures and implement effective mitigation strategies.</p>
2:15-3:00	<p><b>A Breakthrough Solution to Navigate Skilled Labor Risk in a Scarcity Market</b>  <i>Jennifer Wilkerson, NCCER</i>  <i>Daniel Groves, CIR</i>  <i>Steve Potts, Lumber</i></p> <p>This breakout session will unveil a critical strategy for addressing construction's skilled labor market challenges. We'll dive</p>	<p><b>Telematics: What Risk and Operations Leaders Need to Know</b>  <i>Harry Storck, CNA</i></p> <p>Telematics is transforming how organizations manage fleet risk, safety, and operational performance, but successful implementation requires more than technology alone. This course</p>

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	<p>into an innovative digital wallet solution that helps identify and manage labor risks from the corporate level to the craft level, including real-time credential validation to ensure a continually improving and job-ready workforce. We'll also explore how contractors use the digital wallet to manage their workforce and optimize crew development. Learn how the digital wallet empowers contractors to mitigate risk, enhance workforce efficiency, and stay competitive in a rapidly evolving industry. This session is perfect for owners seeking better project outcomes and construction professionals seeking a practical way to strengthen their labor management practices.</p>	<p>equips risk and operations leaders with a practical, real-world perspective on deploying and managing telematics systems effectively. Through industry case examples, participants will explore key roles and responsibilities across safety, operations, IT, and leadership; common implementation pitfalls; and proven strategies for driving adoption, compliance, and measurable results. Attendees will leave with a clear understanding of what works, what doesn't, and how to align telematics initiatives with broader risk management and operational goals.</p>
3:00-3:30	Break	Break
3:30-4:15	<p><b>Doing More With Less: Multi-Skilling as the New Workforce Advantage</b>  <i>Kevin Sell, Kwest Group, Moderator</i>  <i>Dr. Brian Lines, Kansas State University/Simplar Foundation</i>  <i>Todd Stevens, MetroPower</i>  <i>Sean Vannoy, Hensel Phelps</i>  <i>Peter Cianchette, Cianbro</i>  <i>Ryan Kidd, Kwest Group</i>  Forward-thinking contractors are actively developing multi-skilling programs to (1) address the industry's shortage of craft professionals and (2) simultaneously maximize crew productivity. In 2025, Associated Builders and Contractors commissioned a nationwide study with the Simplar Foundation to measure the benefits of multi-skilling. This panel will explain their part in the research, how they multi-skill, and how the data supports these approaches. Users will walk away understanding how these practices translate into measurable project benefits – and why they should be seeking contractors who leverage multi-skilling effectively.</p>	<p><b>Bridging the Construction Productivity Gap with Modularization</b>  <i>Bill Lewis, T5 Data Centers</i>  <i>Russell White, Primoris</i>  With the current wave of project announcements, along with their immense craft needs and accelerated schedules, project teams will need to leverage the productivity of fabrication facilities stateside and abroad. Utilizing modularization in the design and construction of their projects will improve the probability of achieving project goals. This topic will focus on reinforcing the need for a modularization strategy, productivity in the shop versus field environments, the history of modularization, and defining the essential variables of modularization. Attendees can take the topic to their project teams to assess which portions of their projects should be considered for modularization, with a recommended implementation blueprint available.</p>
4:15-5:00	<p><b>The Exceptional ROI of Mechanical Insulation and the Need for and Inspection</b>  <i>James Petrides, Insulators</i>  <i>Pete Ielmini, Insulators</i>  Mechanical Insulation is the most misunderstood, undervalued energy-efficient commodity in buildings in North America. This session will show how Mechanical insulation plays a crucial role in reducing energy consumption and lowering operational costs for commercial and industrial buildings with science not</p>	<p><b>Legal Considerations for Modular Construction</b>  <i>Joe Young, Smith Currie Oles</i>  <i>Lochlin Samples, Smith Currie Oles</i></p>

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	<p>concepts. By properly insulating mechanical systems, organizations can achieve significant savings, minimize environmental impact, and enhance system longevity. This technology not only supports sustainable building practices but also complies with evolving industry standards that aim to promote energy conservation and safety. Attendees will have the opportunity to explore innovations that drive efficiency and sustainability in the energy industry by exploring mechanical insulation. The opportunity will have a dynamic, interactive display out the LMCT Insulators booth with heated piping, both insulated and uninsulated, allowing the participants to use infrared cameras to demonstrate the tremendous value of Mechanical Insulation. Everyone in building construction should have a basic understanding of Mechanical Insulation and the importance of inspection and maintenance.</p>	
5:00-5:15	<p>Wrap Up  <i>Andy Browning, Duke Energy</i></p>	<p>Wrap Up  <i>Angela Skow, CNA</i></p>

Wednesday, February 04

7:00-10:00	Registration/Information
7:00-9:45	Exhibits Open
7:00-8:00	Networking Breakfast
8:00-8:15	Day Three Kick-Off <i>Greg Sizemore, CURT</i>
8:15-9:15	<b>Novice to Expert: Generation Centaur Integrating AI Tools in the Field</b> <i>Mark Bridgers, Continuum Capital</i> Artificial intelligence is transforming construction by enabling individuals with average experience to perform at expert levels through accelerated learning and real-time access to accumulated knowledge. As workforce shortages, retirements, and rising project complexity strain traditional on-the-job training models, AI provides proactive insights into planning, safety, quality, and productivity that were once only attainable through decades of experience. This session demonstrates how AI-powered tools, from advanced simulations to real-time analytics, are elevating project managers, field leaders, and craft workers alike, reducing risk while improving performance across the jobsite.
9:15-9:45	Networking / Exhibits / Refreshments
9:45-10:45	<b>Project Showcase: TVA and the Infinity Two Project</b> <i>Andrew Campbell, Tennessee Valley Authority</i>

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10:45-11:45	<b>Pre-Construction Delays: Impacts on CURT Members &amp; How to Avoid Them</b> <i>Kevin Sell, Kwest Group, Moderator</i> <i>Kenneth Sullivan, Arizona State University/Simplar Foundation</i> <i>Fred Marsh, Duke Energy</i> <i>Jon Hayes, Nucor</i> <i>Ed Luckenbach, UIG</i> Our members asked, and CURT delivered. Recent Research Sprint Team sessions identified a critical industry need to better understand delays in the pre-construction phase, revealing consistent patterns across diverse project experiences. In response, CURT commissioned a comprehensive study through the Simplar Research Foundation, with findings to be presented at this event. Even more importantly, attendees will gain a thorough understanding of the pre-construction delay landscape, empowering them to develop strategies that reduce or even eliminate these issues and drive stronger project outcomes.
11:45-12:00	<b>Closing Remarks</b> <i>Greg Sizemore</i>
12:00-1:30	<b>Farewell Luncheon</b>

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The CURT Women's Leadership Initiative requires a separate registration fee.

3:00-5:00	CURT's Women's Leadership Initiative Kick Off – Cohort #3 <i>Gretchen Gagel, Women Thriving in Construction: A Global Institute</i>
6:00-8:30	CURT's Women's Leadership Initiative Dinner

## Thursday, February 05

9:00-4:00	CURT's Women's Leadership Initiative – Cohort #3 <i>Gretchen Gagel, Women Thriving in Construction: A Global Institute</i>
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