Preliminary Agenda

Building Tomorrow: Innovative & Collaborative Solutions

February 2-5, 2026 / Renaissance Orlando at SeaWorld

Monday, February 02

8:00-5:00 Registration/Information
10:00-3:30 Exhibits Open
10:00-12:00 Sprint Teams

1:00-1:10 **Welcome & Opening Remarks**
Greg Sizemore, CURT

1:10-2:40 **"First Brood" – An Economic Update with Anirban Basu**
Dr. Anirban Basu, Chairman & CEO, Sage Policy Group
Everyone is speculating about what 2026 will bring. After an incredibly active 2025, can the U.S. economy sustain its momentum, or will lingering economic uncertainty lead to the next recession? In this fast-paced, data-driven presentation, we will monitor the latest trends in employment, housing, commercial real estate, financial markets, and output. You can expect some surprises, perhaps an insight or two, and maybe even a few laughs as we characterize the present and predict the future.

2:40-3:10 Networking / Exhibits / Refreshments

3:10-4:10 **Built to Evolve: Top Trends Shaping the Construction Industry**
Matt Gierke, Principal, FMI Corporation
Receive the 2026 Industry Outlook and dive into the dynamic forces reshaping our sector. The outlook will encompass an examination of the overall industry forecast, market opportunities, and regional trends. We'll also provide an overview of the industry challenges companies are facing and what the best-in-class are doing to address them in their businesses in 2026.
Learning Objectives:
1. **Identify key trends and policy shifts** shaping the industry and evaluate their potential impact on business strategy.
2. **Interpret economic forecasts** relevant to the sector and apply insights to enhance long-term planning and resilience.
3. **Develop strategic responses** to a rapidly changing industry to position your organization for sustained growth.

4:10-5:10 **The Future of Construction**
Sasha Reed, Sr. Director, *Procore Technologies*
The construction industry stands at the edge of unprecedented opportunity. AI, machine learning, robotics, augmented reality, and emerging technologies are no longer just possibilities - they are the catalysts for a smarter, safer, and more sustainable future. In 2025, Procore released the Future State of Construction report, presenting a point of view on how emerging technologies will reshape the way work gets done. This keynote will delve into key trends impacting the industry, including labor shortages, supply chain challenges, and digital transformation. Discover how automation, AI, and data-driven decision-making will shape the future of productivity, the workforce, design, and decision-making.
Learning Objectives:
1. Explore current and emerging trends impacting construction
2. Learn how technology relates to and impacts those trends
3. Understand how data-driven decision-making can support and drive project success
4. Explore how artificial intelligence is impacting the design and construction industry

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5:10-5:30	**Future Unlocked: First Look at CURT's New Digital Solution Platform** *Greg Sizemore, CURT*
5:30	Day One Wrap-Up
5:30-6:30	Exclusive Power Pre-Game: CURT's Women's Leadership Reception Cohort Alumni Only
6:30-8:30	Welcome Cocktail Party Exhibit Hall

Tuesday, February 03

7:00-8:00	Networking Breakfast
7:00-5:00	Exhibits Open

8:00-8:15	**Safety/Lean Track** Kickoff *Herb Strong, HazTek Safety Management*	**Tech/AI Track** Kickoff *Brian Langhorst, Procore Technologies*
8:15-9:15	**Management of Change** *CURT Safety Sprint Team* In a supply chain-driven environment where projects are expected to be delivered faster, there is still an expectation to maintain, hopefully improve, best-in-class safety performance year after year. How can we ensure success when the industry's challenges aren't addressed at a macro level? Furthermore, in an environment where our confidence in trade partners' ability to effectively manage their own risk profiles is diminished due to a labor-and skills-deficient market. In this session, we will discuss how our CURT Owners and Contractors are tackling the Management of Change.	**Time to Power** *Jim Ellis, CURT* *Angela Skow, CNA* *Andy Browning, Duke Energy*
9:15-10:00	**Eliminating the Eight Wastes** *John Moehnke, PIMSHQ* Collaborative data-management platforms, enhanced by AI, address longstanding construction inefficiencies by eliminating the Eight Wastes through streamlined information flow and better coordination among project partners. These systems reduce delays, rework, and safety risks by enabling real-time communication, automated documentation, predictive analytics, and consistent quality verification Eliminating the Eight Wastes. By bridging fragmented technologies and preserving institutional knowledge, organizations gain measurable improvements in decision-making, workforce effectiveness, and overall project delivery.	**Practical Applications of AI in Construction Management** *Shane Hanson, IPI* As technology continues to reshape the construction industry, Artificial Intelligence (AI) is creating new opportunities to work smarter, faster, and more efficiently. In this session, Industrial Project Innovation (IPI) will share real-world examples of how AI is being integrated into construction management workflows today—not as a futuristic concept, but as a practical tool driving daily operations. The discussion will explore how AI interfaces are being developed across key software platforms to reduce friction and improve data flow across projects. The session will also highlight how IPI leverages AI to automate repetitive administrative tasks, streamline internal workflows, and free up teams to focus on higher-value work. Additionally, the

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		presentation will outline IPI's approach to managing and monitoring AI use across the organization to ensure responsible, secure, and strategically aligned implementation.
10:00-10:30	Networking Break	Networking Break
10:30-11:15	**How a New Era of Construction Water Management Improves Worker Health & Well Being** *Alan Pyle, Waterfleet* Construction sites typically focus water management on the build itself, overlooking essential human needs like drinking water, sanitation, and safety showers. Relying on outdated solutions such as Igloo coolers, bottled water, Port-a-Potties, and constant fluid hauling creates unnecessary health risks for workers. By prioritizing worker well-being early in the bid process, innovative water-management systems can improve health outcomes while advancing key sustainability goals.	**Using AI to Improve Asset-Centric Project Outcomes – Real World Examples You Can Use Today** *Nicholas Johnson, Kahua* *Hugh Seaton, Quantum Rise* *Brian Moore, Kahua* *Andy Jackson, IBM Maximo* *Brian Ellsworth, Mayo Clinic* Artificial intelligence has been an essential topic across industries for the past two years. However, most of the discussion has centered on its potential or the concerns it raises. This presentation will instead focus on real-world examples of how AI is successfully deployed today and the benefits realized across the entire project and asset lifecycle. You'll hear from a leading independent construction industry AI expert, two leading technology companies, and a construction owner on what is being deployed today with immediate impact on asset-centric project outcomes. And you'll get tips for how to build your own company's AI strategy best.
11:15-12:00	**Lean Then, Now, and Next: 20 Years of Continuous Improvement** *Greg Sizemore, CURT - Moderator* *Klaus Lemke, Midion* *John Matuska, Ruby + Associates* *Rob Wagner, Procter & Gamble* This session looks back at two decades of Lean in the built environment; what has worked since 2007, what hasn't, and how priorities have shifted as projects, technology, and expectations have evolved. We'll explore how owners, designers, contractors, and researchers can better support one another to drive meaningful improvement rather than just chasing tools, apps, and tasks. Together, we'll examine whether Lean delivery has drifted from its core purpose—and outline how the industry can refocus on behaviors, alignment, and outcomes that truly advance performance.	**Novice to Expert: Generation Centaur Integrating AI Tools in the Field** *Mark Bridgers, Continuum Capital* Artificial intelligence is transforming construction by enabling individuals with average experience to perform at expert levels through accelerated learning and real-time access to accumulated knowledge. As workforce shortages, retirements, and rising project complexity strain traditional on-the-job training models, AI provides proactive insights into planning, safety, quality, and productivity that were once only attainable through decades of experience. This session demonstrates how AI-powered tools, from advanced simulations to real-time analytics, are elevating project managers, field leaders, and craft workers alike, reducing risk while improving performance across the jobsite.
12:00-1:00	Networking Lunch	
1:15-1:30	**Workforce Track** Kickoff	**Risk/Modularization Track** Kickoff

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	Andy Browning, Duke Energy	*Angela Skow, CNA*
1:30-2:15	**Advancing Women in Construction** *Gretchen Gagel, Women Thriving in Construction: A Global Institute* *Steve Dora, Toyota* *Kim Neuscheler, Turner Construction Company* Today's labor shortages are driving greater interest in how we effectively attract, develop, and retain women in construction. The opportunity is considerable given most US construction trades are composed of less than 3% women; and it begins at the top with the development and promotion of women at every level. This panel will explore how we as an industry step up our game to attract, develop, and retain more women.	**Beyond Compliance: Why Jobsite Culture is a Silent Threat to Risk Management** *TBD – CNA* Culture in construction has long been viewed as a soft topic, something nice to have but not necessarily tied to performance. That assumption is outdated. In this session, we will examine how job site culture influences safety, quality, productivity, and profitability. Discover how to leverage culture as a strategic business asset by transforming this silent threat into a powerful risk management tool.
2:15-3:00	**Craft Worker Digital Credentialing** *Jennifer Wilkerson, NCCER* *Daniel Groves, CIR* *Shreesha Ramdas, Lumber* *Kirk Samuelson, BuilderFax* *Peter Dumont, PrairieDog VP*	**Risk Management for Data Center Construction** *TBD – CNA* As demand for computing power increases, the demand for data center construction also grows. In this session, you will learn about the specific and unique risk management needs of data center construction, including risks related to contract negotiation, material protection, phasing and sequencing, trade selection and qualification, insurance procurement, lender compliance, and claim recovery.
3:00-3:30	Break	Break
3:30-4:15	**Doing More With Less: Multi-Skilling as the New Workforce Advantage** *Kevin Sell, Kwest Group* *Brian Lines, Simplar Foundation* *Metropower* *Hensel Phelps* *Cianbro* *Ryan Kidd, Kwest Group* Forward-thinking contractors are actively developing multi-skilling programs to (1) address the industry's shortage of craft professionals and (2) simultaneously maximize crew productivity. In 2025, Associated Builders and Contractors commissioned a nationwide study with the Simplar Foundation to measure the benefits of multi-skilling. This panel will explain their part in the research, how they multi-skill, and how the data supports these approaches. Users will walk away understanding how these practices translate into measurable project benefits –	**Bridging the Construction Productivity Gap with Modularization** *Bill Lewis, Microsoft (retired)* *Russell White, Primoris* With the current wave of project announcements, along with their immense craft needs and accelerated schedules, project teams will need to leverage the productivity of fabrication facilities stateside and abroad. Utilizing modularization in the design and construction of their projects will improve the probability of achieving project goals. This topic will focus on reinforcing the need for a modularization strategy, productivity in the shop versus field environments, the history of modularization, and defining the essential variables of modularization. Attendees can take the topic to their project teams to assess which portions of their projects should be considered for modularization,

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	and why they should be seeking contractors who leverage multi-skilling effectively.	with a recommended implementation blueprint available.
4:15-5:00	**The Exceptional ROI of Mechanical Insulation and the Need for and Inspection** *James Petrides, Insulators* *Pete Ielmini, Insulators* Mechanical Insulation is the most misunderstood, undervalued energy-efficient commodity in buildings in North America. This session will show how Mechanical insulation plays a crucial role in reducing energy consumption and lowering operational costs for commercial and industrial buildings with science not concepts. By properly insulating mechanical systems, organizations can achieve significant savings, minimize environmental impact, and enhance system longevity. This technology not only supports sustainable building practices but also complies with evolving industry standards that aim to promote energy conservation and safety. Attendees will have the opportunity to explore innovations that drive efficiency and sustainability in the energy industry by exploring mechanical insulation. The opportunity will have a dynamic, interactive display out the LMCT Insulators booth with heated piping, both insulated and uninsulated, allowing the participants to use infrared cameras to demonstrate the tremendous value of Mechanical Insulation. Everyone in building construction should have a basic understanding of Mechanical Insulation and the importance of inspection and maintenance.	**Legal Considerations for Modular Construction** *TBD*
5:00-5:15	Wrap Up *Andy Browning, Duke Energy*	Wrap Up *Angela Skow, CNA*

Wednesday, February 04

7:00-10:00	Registration/Information
7:00-9:45	Exhibits Open
7:00-8:00	Networking Breakfast
8:00-8:15	Day Three Kick-Off *Greg Sizemore, CURT*
8:15-9:15	**Project Showcase: Airside D at Tampa International Airport**
9:15-9:45	Networking / Exhibits / Refreshments
9:45-10:45	**Project Showcase: TVA and the Infinity Two Project** *Andrew Campbell, Tennessee Valley Authority*

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10:45-11:45 **Pre-Construction Delays: Impacts on CURT Members & How to Avoid Them**
Kevin Sell, Kwest Group
Kenneth Sullivan, Arizona State University
Brian Lines, Kansas State University
Fred Marsh, Duke Energy
Jon Hayes, Nucor
Ed Luckenbach, UIG
Our members asked, and CURT delivered. Recent Research Sprint Team sessions identified a critical industry need to better understand delays in the pre-construction phase, revealing consistent patterns across diverse project experiences. In response, CURT commissioned a comprehensive study through the Simplar Research Foundation, with findings to be presented at this event. Even more importantly, attendees will gain a thorough understanding of the pre-construction delay landscape, empowering them to develop strategies that reduce or even eliminate these issues and drive stronger project outcomes.

11:45-12:00 Closing Remarks
Greg Sizemore

12:00-1:30 Farewell Luncheon

The CURT Women's Leadership Initiative requires a separate registration fee.

3:00-5:00 CURT's Women's Leadership Initiative Kick Off – Cohort #3
Gretchen Gagel, Women Thriving in Construction: A Global Institute

6:00-8:30 CURT's Women's Leadership Initiative Dinner

Thursday, February 05

9:00-4:00 CURT's Women's Leadership Initiative – Cohort #3
Gretchen Gagel, Women Thriving in Construction: A Global Institute